
Bank business model transformation and financial stability consequences I. Over-regulation, optimal simplicity, interactions between prudential instruments

Presentation to the MNB-OMFIF Financial Stability conference 2022

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■ My background:

- Member of ESRB Advisory Scientific Committee
- Co-author of e.g. ESRB ASC reports No 8 (2019) “*Regulatory complexity and the quest for robust regulation*” and No 12 (2022) “*Will video kill the radio star? – Digitalisation and the future of banking*”, author (2017) of “*Systemic Risk: A Practitioner’s Guide to Measurement, Management and Analysis*”
- Actuary with a background in investment management

■ Potential focus of this panel session

- Regulatory complexity
- Macroprudential toolkit and interactions between regulatory constraints
- Digitalisation in finance

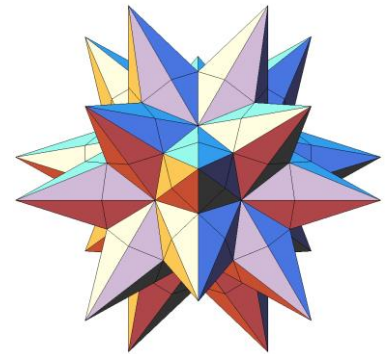


Regulatory complexity (1)

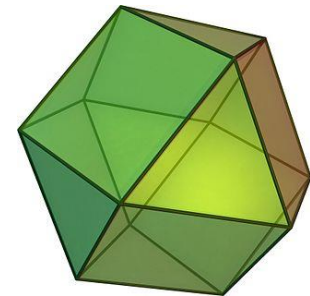
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- Financial regulation often seems complicated
- But
 - The system being regulated is also complex
 - Stresses it has faced have come from multiple directions
 - Big discontinuities arise from regulatory perimeters
 - The inherent justification for regulation is information asymmetry. This can be between firms and their customers but also between firms and their regulators/supervisors.

Regulation needs to be appropriate to the system being regulated. Is the financial system very complex / discontinuous / difficult to predict?



Or simpler / smoother / more predictable?



Regulatory complexity (2)

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■ Some initial thoughts:

- Basel II under-emphasised liquidity risk (hence introduction of tools such as LCR and NSFR)
- Firm franchise value usually small after business model failure
- Regulatory capital requirements should ideally emphasise intervention ladders and ultimately ability to transfer assets and liabilities to a (willing) third party with only modest haircuts / support from third parties
- Risks are usually fluid so ideally should be handled holistically, c.f. IRRBB and CSRBB

Principles in ESRB ASC Report No 8 “*Regulatory complexity and the quest for robust regulation*”

Adaptability

Diversity

Proportionality

Resolvability

Systemic perspective

Information availability

Non-regulatory discipline



- Banking has special characteristics:
 - Extensive safety nets, high integration with real economy (lending provision, crisis links)
 - Hence development of a macroprudential toolkit, which currently emphasises capital buffers
- Ideally, banks would be sufficiently well capitalised to reduce need for (additional) buffers
 - In the meantime, buffer usability a high priority
 - An outside perspective: a multiplicity of buffers with relatively similar purposes and with very complex interactions with e.g. MREL, TLAC, liquidity requirements, ...?
 - Activity-based tools come from a different angle and may help address regulatory perimeter effects
 - Capital Markets Union goals might deemphasise banking, as might digitalisation developments



- ESRB ASC Report No 12 “*Will video kill the radio star? – Digitalisation and the future of banking*” notes:
 - Likely increased importance of non-financial risks
 - Issuance of Central Bank Digital Currencies (CDBC) and/or Big Tech envelopment strategies could be very disruptive for incumbents, depending on regulator attitudes and perspectives
 - Regulatory perimeters (and associated access to safety nets) become even more important, e.g. how best to handle non-financial firms providing either:
 - IT infrastructure services to large numbers of financial services providers, or
 - Quasi-financial services to end customers
 - Extra need for orderly exit mechanisms if incumbent business models are disrupted

